

2021 FINANCIAL STATEMENTS

REPORT OF INDEPENDENT AUDITORS

The Board of Directors
W. M. Keck Foundation

Opinion

We have audited the financial statements of the W. M. Keck Foundation (the Foundation), which comprise the statements of financial position as of December 31, 2021 and 2020, and the related statements of activities and cash flows for the years then ended, and the related notes (collectively referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation at December 31, 2021 and 2020, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation’s ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor’s Responsibilities for the Audit of the Financial Statements

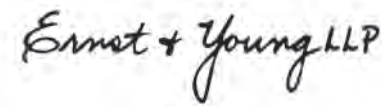
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

REPORT OF INDEPENDENT AUDITORS (continued)

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



May 12, 2022

STATEMENTS OF FINANCIAL POSITION

December 31 (in thousands)	2021	2020
Assets		
Cash and cash equivalents	\$ 54,723	\$ 51,026
Interest and dividends receivable	1,528	1,606
Prepaid federal excise taxes	195	165
Investments	1,799,223	1,567,906
Receivable from brokers	17,753	12,360
Right-of-use asset	3,592	3,981
Other assets	1,580	1,094
Total assets	\$ 1,878,594	\$ 1,638,138
Liabilities and net assets		
Payable to brokers	\$ 35,293	\$ 24,801
Accounts payable and accrued expenses	2,116	1,833
Lease liabilities	3,715	4,029
Grants payable	31,690	26,493
Deferred federal excise taxes payable	10,998	8,373
Total liabilities	83,812	65,529
Net assets	1,794,782	1,572,609
Total liabilities and net assets	\$ 1,878,594	\$ 1,638,138

See accompanying notes.

STATEMENTS OF ACTIVITIES

Year Ended December 31 (in thousands)	2021	2020
Revenues, income, and gains (losses):		
Net investment income and (losses) gains:		
Interest	\$ 5,202	\$ 6,598
Dividends	7,851	6,507
Net realized gains on investments	119,026	56,718
Change in net unrealized gains	188,855	265,826
Investment management expenses	(9,597)	(7,799)
Taxes withheld	(100)	(85)
Total net investment income and gains	311,237	327,765
Other Income	28	30
Total revenues, income, and gains	\$ 311,265	\$ 327,795
Expenses:		
Grants	\$ 78,548	\$ 54,280
Salaries, employee benefits, and payroll taxes	3,206	3,777
Professional services, contract services, and other management and general services	2,568	2,157
Federal excise tax provision	4,770	4,847
Total expenses	\$ 89,092	\$ 65,061
Change in net assets	222,173	262,734
Net assets, beginning of year	1,572,609	1,309,875
Net assets, end of year	\$ 1,794,782	\$ 1,572,609

See accompanying notes.

STATEMENTS OF CASH FLOWS

Year Ended December 31 (in thousands)	2021	2020
Operating activities		
Change in net assets	\$ 222,173	\$ 262,734
Adjustments to reconcile change in net assets restrictions to net cash used in operating activities:		
Depreciation and amortization	573	559
Net realized gains on investments	(119,026)	(56,718)
Net change in unrealized gains on investments	(188,855)	(265,826)
Changes in operating assets and liabilities:		
Interest and dividends receivable	78	101
Prepaid federal excise taxes	(30)	502
Other assets	(613)	90
Receivable from brokers	(5,393)	(12,360)
Payable to brokers	10,492	24,667
Accounts payable and accrued expenses	283	(149)
Lease liabilities	(314)	(284)
Deferred federal excise taxes payable	2,625	3,695
Grants payable	5,197	(7,549)
Net cash used in operating activities	(72,810)	(50,538)
Investing activities		
Purchases of investments	(472,389)	(482,276)
Proceeds on disposition of investments and return of capital	548,953	548,038
Acquisition of fixed assets	(57)	(224)
Net cash provided by investing activities	76,507	65,538
Net increase in cash and cash equivalents	3,697	15,000
Cash and cash equivalents, beginning of year	51,026	36,026
Cash and cash equivalents, end of year	\$ 54,723	\$ 51,026
Supplemental disclosures		
Taxes paid during the year	\$ 2,175	\$ 650

See accompanying notes.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

1. Organization

Formation and Goals of the Foundation

W. M. Keck established the W. M. Keck Foundation (the Foundation) as a charitable trust in 1954. In 1959, Mr. Keck changed the trust entity to a corporate entity by forming the W. M. Keck Foundation as a Delaware corporation and transferring the trust's assets, and eventually by bequeathing the residue of his estate, to the corporation. It is this Delaware corporation that exists today and continues to be known as the W. M. Keck Foundation. The Foundation's goals are principally to identify and support university and college research and education programs in the areas of science, engineering, and medicine. In addition, the Foundation gives some consideration to promoting liberal arts education and, in Southern California, to supporting community services, health care, pre-collegiate education, and the arts. Operations are funded by the Foundation's returns on its investment portfolio.

2. Summary of Significant Accounting Policies

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Grant Payments

In accordance with accounting standards for not-for-profit entities, unconditional grant payments are recognized as an expense in the period in which they are approved. If these grants are to be paid over a period exceeding one year, they are recorded at the net present value of the future cash payments, using an applicable Treasury Bill rate. Grants that are conditioned upon a future and uncertain event are expensed when these conditions are met. A conditional promise to give is considered unconditional if the possibility that the condition will not be met is remote.

Cash and Cash Equivalents

Cash and cash equivalents are defined as liquid investments with remaining maturities of three months or less at time of purchase.

Investments

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the statements of financial position. Fair value is established based on quoted prices from recognized securities exchanges.

Investments in private equity funds and hedge funds are measured at fair value, using the net asset value (NAV) as a practical expedient, which is based on NAVs reported by the fund managers. Pursuant to provisions of Accounting Standards Update (ASU) 2009-12, *Fair Value Measurements and Disclosures (Topic 820): Investments in Certain Entities That Calculate Net Asset Value per Share (or its Equivalent)*, the Foundation believes that the NAV of these investments as of December 2021 and 2020, approximates their fair value as of that date. However, because of the inherent uncertainty of valuation, the estimated fair values for these securities and interests may differ from the values that would have been used had a ready market for the investments existed, and the differences could be material.

Purchases and sales of securities are recorded on the trade date. Dividend income is recorded based upon the ex-dividend date. Interest income is recorded as earned on an accrual basis. Realized gains and losses are recorded upon disposition of securities based on the specific identification method. Unrealized gains and losses are included on the statements of activities and represent the net change in fair value for investments held at the end of the year.

Fair Value of Financial Instruments

The Foundation's statements of financial position include, but are not limited to, the following financial instruments: cash and cash equivalents, accounts payable, and accrued liabilities. The Foundation considers the carrying amounts of these assets and liabilities on the statements of financial position to approximate the fair value of these financial instruments because of the relatively short period of time between origination of the instruments and their expected realization.

Concentrations of Credit Risk

Financial instruments that potentially subject the Foundation to concentrations of credit risk consist of cash and cash equivalents and investments. The investment portfolio is managed within the Foundation's established investment guidelines.

Fixed Assets

Fixed assets are carried at cost, less accumulated depreciation, and are included in other assets on the statements of financial position. Depreciation is computed on the straight-line method over the estimated useful life of each type of asset or the term of the related lease, whichever is shorter. The depreciable lives for leasehold improvements are ten years, for furniture and equipment five years, and for software three years.

Leases

Under ASC 842, the Foundation determines if an arrangement is a lease at inception based on whether the Foundation has the right to control the asset during the contract period and other facts and circumstances. The Foundation has obligations as a lessee for office space and office equipment with initial noncancelable terms in excess of one year. The Foundation classified these leases as operating leases. Operating leases are included in right-of-use (ROU) assets and lease liabilities on the statements of financial position. ROU assets represent the Foundation's right to use an underlying asset for the lease term, and lease liabilities represent the Foundation's obligation to make lease payments arising from the lease, both of which are recognized at the commencement date based on the present value of future lease payments over the lease term. For this purpose, the Foundation considers only payments that are fixed and determinable at the time of commencement. The office space lease contains a renewal option of five years. Because the Foundation is not reasonably certain to exercise the renewal option, the optional periods are not included in determining the lease term, and associated payments under the renewal option are excluded from lease payments. As the implicit rates for the Foundation's leases were not readily determinable, the Foundation's incremental borrowing rate was used in determining the present value of lease payments. The Foundation's incremental borrowing rate is a hypothetical rate based on the rate of interest the Foundation would have to pay on a collateralized basis to borrow an amount equal to the lease payments under similar terms and in a similar economic environment. The office space lease agreement contains variable costs such as common area maintenance, insurance, real estate taxes, or other costs. Variable lease costs are expensed as incurred on the statements of activity. Leases with a lease term of 12 months or less at inception are not recorded on the statements of financial position and are expensed on a straight-line basis over the lease term in the statements of activities. The Foundation's lease agreements generally do not contain any residual value guarantees or restrictive covenants.

Fair Value of Measurement

The Foundation applies the principles of ASC 820, *Fair Value Measurement*, for all financial assets and liabilities that are recognized or disclosed at fair value in the financial statements. This standard defines fair value, establishes a consistent framework for measuring fair value, and expands disclosure for each major asset and liability category measured at fair value on either a recurring or nonrecurring basis. The standard clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, the Foundation establishes a three-level fair value hierarchy that prioritizes the inputs used in measuring fair value as follows:

Level 1 – Assets that have readily observable prices (quoted prices in active markets accessible at the measurement date for assets). The fair value hierarchy gives the highest priority to Level 1 inputs.

Level 2 – Assets that are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Financial assets and liabilities in this category generally include asset-backed securities, corporate bonds and loans, municipal bonds, forward contracts, future contracts, interest and credit swap agreements, options, and interest rate swaps.

Level 3 – Assets whose fair value cannot be determined by using observable measures and can only be calculated using estimates or risk-adjusted value ranges, when little or no market data is available. The inputs into the determination of fair value require management's judgment or estimation of assumptions that market participants would use in pricing the assets or liabilities. The fair values are, therefore, determined using factors that involve considerable judgment and interpretations, including, but not limited to, private and public comparable, third-party appraisals, discounted cash flow models, and fund manager estimates. The fair value hierarchy gives lowest priority to Level 3 inputs.

Assets and liabilities measured at fair value are based on one or more of three valuation techniques noted below:

- (a) *Market approach.* Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.
- (b) *Cost approach.* Amount that would be required to replace the service capacity of an asset (replacement cost).
- (c) *Income approach.* Techniques to convert future amounts to a single present amount based on market expectations (including present value techniques, option-pricing, and excess earnings models).

The Foundation's assets measured at fair value on a recurring basis at December 31, 2021, were as follows (in thousands):

	Level 1	Level 2	Investments at NAV	Total
Assets:				
Common and preferred stock	\$ 781,851	\$ –	\$ –	\$ 781,851
Corporate bonds	–	31,980	–	31,980
Municipal bonds	–	3,569	–	3,569
Government bonds	31,395	43	–	31,438
Foreign investments	74,185	32,101	–	106,286
Mortgage- and asset-backed securities	–	78,117	–	78,117
Mutual funds	344,211	–	–	344,211
Private equity funds	–	–	394,684	394,684
Hedge funds	–	–	27,087	27,087
Total	\$ 1,231,642	\$ 145,810	\$ 421,771	\$ 1,799,223

The Foundation's assets measured at fair value on a recurring basis at December 31, 2020, were as follows (in thousands):

	Level 1	Level 2	Investments at NAV	Total
Assets:				
Common and preferred stock	\$ 670,761	\$ –	\$ –	\$ 670,761
Corporate bonds	–	45,347	–	45,347
Municipal bonds	–	5,524	–	5,524
Government bonds	25,699	82	–	25,781
Foreign investments	67,883	34,702	–	102,585
Mortgage- and asset-backed securities	–	83,528	–	83,528
Mutual funds	281,584	–	–	281,584
Private equity funds	–	–	328,053	328,053
Hedge funds	–	–	24,743	24,743
Total	\$ 1,045,927	\$ 169,183	\$ 352,796	\$ 1,567,906

The Foundation has classified its mutual funds, equity securities, preferred stock, and certain of its government bonds and foreign investments that have quoted prices in active markets as Level 1 within the fair value hierarchy. These securities are valued under the market approach using inputs observable in active markets for identical securities. The Foundation has classified certain of its government bonds, corporate bonds, municipal bonds, foreign bonds, and mortgage- and asset-backed securities as Level 2 investments. The fair value of these assets is valued under the market approach using inputs observable in active markets for similar assets. The Foundation has measured its investments in hedge funds and private equity funds at fair value using the NAV as a practical expedient, which is based on NAVs reported by the fund managers. These investments that use NAV as a practical expedient are not classified in the fair value hierarchy. The fair value of the underlying assets in private equity funds is valued under the income approach using discounted cash flows and other inputs not observable in active markets. The hedge funds in which the Foundation is invested hold a mix of Level 1, 2, and 3 instruments.

NOTES TO FINANCIAL STATEMENTS (continued)

3. Liquidity and Availability of Resources

The Foundation's financial assets available within one year of the statements of financial position date for general expenditure are as follows (in thousands):

Year Ended December 31 (in thousands)	2021	2020
Cash and cash equivalents	\$ 54,723	\$ 51,026
Interest and dividends receivable	1,528	1,606
Liquid investments (excludes private equity)	1,404,539	1,239,853
Total financial assets available to management for general expenditure within one year	\$ 1,460,790	\$ 1,292,485
Supplemental disclosure		
Grant commitments due within one year	\$ (23,375)	\$ (15,625)

Liquidity Management

The Foundation has \$1,460,790,000 of financial assets available within one year of the balance sheet date to meet cash needs for general expenditure. None of the financial assets are subject to donor restrictions that make them unavailable for general expenditure within one year of the statements of financial position date. The Foundation maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, the Foundation invests cash in excess of daily requirements in short-term investments.

4. Investments

The cost and fair value of investments are as follows (in thousands):

	Year Ended December 31, 2021		Year Ended December 31, 2020	
	Cost	Fair Value	Cost	Fair Value
Common and preferred stock	\$ 334,821	\$ 781,851	\$ 322,318	\$ 670,761
Corporate bonds	28,395	31,980	38,741	45,347
Municipal bonds	2,734	3,569	4,371	5,524
Government bonds	31,823	31,438	25,738	25,781
Foreign investments	68,725	106,286	65,998	102,585
Mortgage- and asset-backed securities	79,567	78,117	83,098	83,528
Mutual funds	282,479	344,211	191,503	281,584
Private equity funds	146,000	394,684	200,315	328,053
Hedge funds	33,500	27,087	33,500	24,743
	\$1,008,044	\$ 1,799,223	\$ 965,582	\$ 1,567,906

The change in net unrealized gains on investments is reflected on the statements of activities and is summarized as follows (in thousands):

Year Ended December 31 (in thousands)	2021	2020
Net unrealized gains, beginning of year	\$ 602,324	\$ 336,498
Net unrealized gains (losses) on investments for the year	188,855	265,826
Net unrealized gains, end of year	\$ 791,179	\$ 602,324

The Foundation has made total capital contributions (net of distributions/return of capital) of \$179,500,000 to private equity funds and hedge funds it held as of December 31, 2021. The hedge fund can be redeemed on a quarterly basis after a one-year lock-up and are invested in Level 1, Level 2, and Level 3 investments. The private equity funds are primarily invested in assets valued using Level 3 inputs and, as of December 31, 2021, are subject to lock-up provisions up to nine years subject to certain further extension adjustments. The Foundation had total future capital commitments related to private equity funds of \$85,089,000 as of December 31, 2021.

5. Taxes

The Foundation qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code and, accordingly, is not subject to federal income taxes. However, the Foundation is classified under the Internal Revenue Code (IRC) as a private foundation and, as such, was subject to a flat rate 1.39% federal excise tax on net investment.

During 2021 and 2020, the Foundation accrued a 1.39% excise tax on net investment income.

Private foundations are required to distribute annually, in qualifying charitable distributions, an amount equal to approximately 5% of the average fair market value of the Foundation's assets (the minimum distribution). If the Foundation does not distribute the required minimum distribution, a one-year grace period is granted to distribute the undistributed income.

The Foundation uses the liability method for accounting for excise taxes. The federal excise tax provision consists of the following (in thousands):

Year Ended December 31 (in thousands)	2021	2020
Current	\$ 2,145	\$ 1,152
Deferred	2,625	3,695
	\$ 4,770	\$ 4,847

Deferred federal excise taxes arise primarily from the net unrealized appreciation in the fair value of investments and the Foundation uses the maximum federal excise tax rate of 1.39% for the years presented for years after December 31, 2021.

The Foundation completed an analysis of its tax positions, in accordance with ASC 740, *Income Taxes*, and determined that there are no uncertain tax positions taken or expected to be taken. The Foundation has recognized no interest or penalties related to uncertain tax positions. The Foundation is subject to routine audits by the taxing jurisdictions; however, there are currently no audits in progress for any tax periods (tax years 2017 through 2021 remain open and subject to selection for such routine audits).

6. Functional Classification of Expenses

Functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area of the Foundation are reported as expenses of that functional area. Indirect or shared costs are allocated between Program Services and Management and General Services based on the proportion of full-time employee equivalents of a program or other supporting service versus the total organizational full-time employee equivalents.

NOTES TO FINANCIAL STATEMENTS (continued)

The following is a functional classification of the Foundation's expenses:

Year Ended December 31, 2021 (in thousands)	Program Services	Management and General	Total
Grants	\$ 78,548	\$ —	\$ 78,548
Salaries, employee benefits, and payroll taxes	2,857	349	3,206
Professional services, contract services, and other management and general services	2,189	379	2,568
Total functional expenses	\$ 83,594	\$ 728	\$ 84,322

Year Ended December 31, 2020 (in thousands)	Program Services	Management and General	Total
Grants	\$ 54,280	\$ —	\$ 54,280
Salaries, employee benefits, and payroll taxes	3,436	341	3,777
Professional services, contract services, and other management and general services	1,948	209	2,157
Total functional expenses	\$ 59,664	\$ 550	\$ 60,214

7. Grants Payable and Conditional Grant Commitments

Grants payable and conditional grant commitments as of December 31, 2021, are as follows (in thousands):

	Unconditional	Conditional
2022	\$ 23,375	\$ —
2023	3,000	18,000
2024	3,000	15,500
2025 and thereafter	2,700	122,250
	\$ 32,075	\$ 155,750
Less present value discount	(385)	—
	\$ 31,690	\$ 155,750

Projected timetable and payment amounts shown above for conditional grants are estimated. Conditional grants will be recorded as an expense in the period when the conditions to the grant are met. These grants are conditioned upon other donors matching the amounts contributed by the Foundation, receipt of building permits and other regulations, and compliance with budget, timetable, and grant agreement requirements.

8. Lease Commitments

The Foundation has operating leases related to office space and office equipment. New leases commenced for office space and for office equipment in 2019. Statement of financial position information related to operating leases are as follows (in thousands):

Year Ended December 31 (in thousands)	2021	2020
ROU asset	\$ 3,592	\$ 3,981
Lease liabilities	3,715	4,029

As of December 31, 2021, the Foundation's leases have original lease periods expiring between 2022 and 2029. The office space lease includes an option to renew for an additional five years.

The components of lease costs, lease term, and discount rate are as follows (in thousands):

Year Ended December 31 (in thousands)	2021	2020
Operating lease cost	\$ 546	\$ 546
Variable lease cost	345	361
Total operating lease cost	\$ 891	\$ 907

Year Ended December 31 (in thousands)	2021	2020
Weighted average remaining lease term for operating leases	7.91 YEARS	8.89 YEARS
Weighted average discount rate for operating leases	4.05%	4.04%

The following table summarizes the maturity of the Foundation's operating lease liabilities as of December 31, 2021 (in thousands):

Year Ended December 31 (in thousands)	
2022	\$ 487
2023	500
2024	520
2025	541
2026	563
Thereafter	1,772
Total operating lease payments	\$ 4,383
Less imputed interest	(668)
Present value of operating lease liabilities	\$ 3,715